CASE STUDY

## GREAT BASIN INDUSTRIAL

HOW GREAT BASIN INDUSTRIAL
UTILIZED INTEGRATED FIELD TICKETING
AND CONSTRUCTION ACCOUNTING TO
INCREASE TOM BILLING, IMPROVE CASH
FLOW & REDUCE COSTS





# HOW GREAT BASIN INDUSTRIAL UTILIZED INTEGRATED FIELD TICKETING AND CONSTRUCTION ACCOUNTING TO INCREASE T&M BILLING, IMPROVE CASH FLOW & REDUCE COSTS

Great Basin Industrial is a Utah and Texas based Civil contractor that fabricates and installs pipes and tanks for the oil and gas industry.

#### BEFORE:

- Inefficient spreadsheet-based T&M capture in the field
- Accounting resources consumed by manual processes (30 days to produce a field ticket)
- T&M work performed went unbilled
- Cash flow impacted as work-to-billedto-paid time stretched out to 50 days or more
- Lacked real-time productivity reporting and daily job cost to keep projects on schedule/budget

#### AFTER:

- Streamlined field data capture in a unified mobile screen (labor, equipment, materials and production)
- Real-time and integrated field ticketing and construction accounting solution
- Billing T&M work that would have previously not been identified
- Automated consolidation of field tickets has reduced production time from 30 days to 1 day
- Greater cash flow via a 50% reduction in work-to-billed-to-paid time
- Real-time over/under productivity reporting and daily job cost data





## **CHALLENGE**

Time and materials for work performed was captured in spreadsheets and transmitted to the office where the information was entered into the accounting ERP. A heavily manual process, the consolidation of T&M data into field tickets for owner submission took around 30 days. Complexity, the sheer volume of tickets and spreadsheet-based tracking meant there were many dollars of T&M billing that was going unbilled. Cash flow was impacted as work-to-billed-to-paid time stretched out to 50 days or more. Billing consumed an outsized proportion of the accounting team's time and resources and project managers lacked daily cost data to ensure that projects stayed on budget.

Instead of 30 days to produce a field ticket, Viewpoint has reduced it to one day. This efficiency was rewarded with preferred vendor status which we expect will double our business in the next 12 months.

- Craig Lundskog, Finance Director





### SOLUTION

Vista, Viewpoint's construction accounting ERP and Viewpoint Field Management, a Vista integrated field ticketing solution, replaced those costly manual processes. A mobile app to capture labor and equipment time as well as materials and production replaced spreadsheets in the field. Real-time integration made field data immediately available to the back office and the automated production of field tickets replaced manual entry and manual T&M consolidation. Additionally, daily cost data was made available for project managers to compare against the estimate to keep projects on budget and field supervisors got real-time over/under productivity data to keep projects on schedule.

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## **RESULTS**

By replacing spreadsheets with software automation, field ticketing was accelerated and simplified. "Viewpoint enables us to account for a lot of T&M dollars that would otherwise not have been identified, let alone billed," said Craiq Lundskog, finance director at Great Basin Industrial.

Real-time data flow and automated consolidation of tickets for billing drastically reduced cycle times, "Because of Viewpoint Field Management's T&M ticketing capabilities, the number of heads we have dedicated to billing has halved, while the volume of projects we bill doubled," Lundskog said. In additional to streamlined data capture, field supervisors are able to present tickets on a tablet, in the field, to which the owner's representative's signature can be applied. "Instead of 30 days to produce a field ticket, Viewpoint has reduced it to one day. This efficiency was rewarded with preferred vendor status which we expect will double our business in the next 12 months," Lundskog said.

Less manual and accelerated processes have positively impacted cash flow. "Viewpoint has improved our cash flow dramatically — we're seeing a 50% reduction in work-to-billed-to-paid time." Great Basin Industrial have also benefited from Viewpoint Field Management's other capabilities, which include safety huddles, equipment management and much more.

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#### ABOUT VIEWPOINT

Viewpoint, a Trimble Company, is a leading global provider of integrated software solutions for the construction industry. Viewpoint software enables customers to integrate operations across the office, team and field to improve project profitability, enhance productivity, manage risk and effectively collaborate across the broad construction ecosystem. With nearly 8,000 clients, including more than 40 percent of the ENR 400, Viewpoint's innovations are transforming the construction industry by fully integrating operations across financial and HR systems, project management tools and mobile field solutions.

